



YumChina



2026 Yum China Q2 Results

\$=US Dollar

Revenue



\$ **3.1 bn**

13%

▲
YoY

Operating Profit



\$ **348 mn**

14%

▲
YoY

System Sales

6% ▲
YoY

Outperform the catering industry

Same-store Sales

1% ▲
YoY

14th consecutive quarter of
same-store transaction growth

OP Margin

11.1%

▲ **20 bps** YoY

Diluted EPS

21% ▲
YoY

Expansion Accelerated YoY Across Equity & Franchise Stores

Net New Stores

59%
Equity



560



41%
Franchise

Total Store Count

82%
Equity



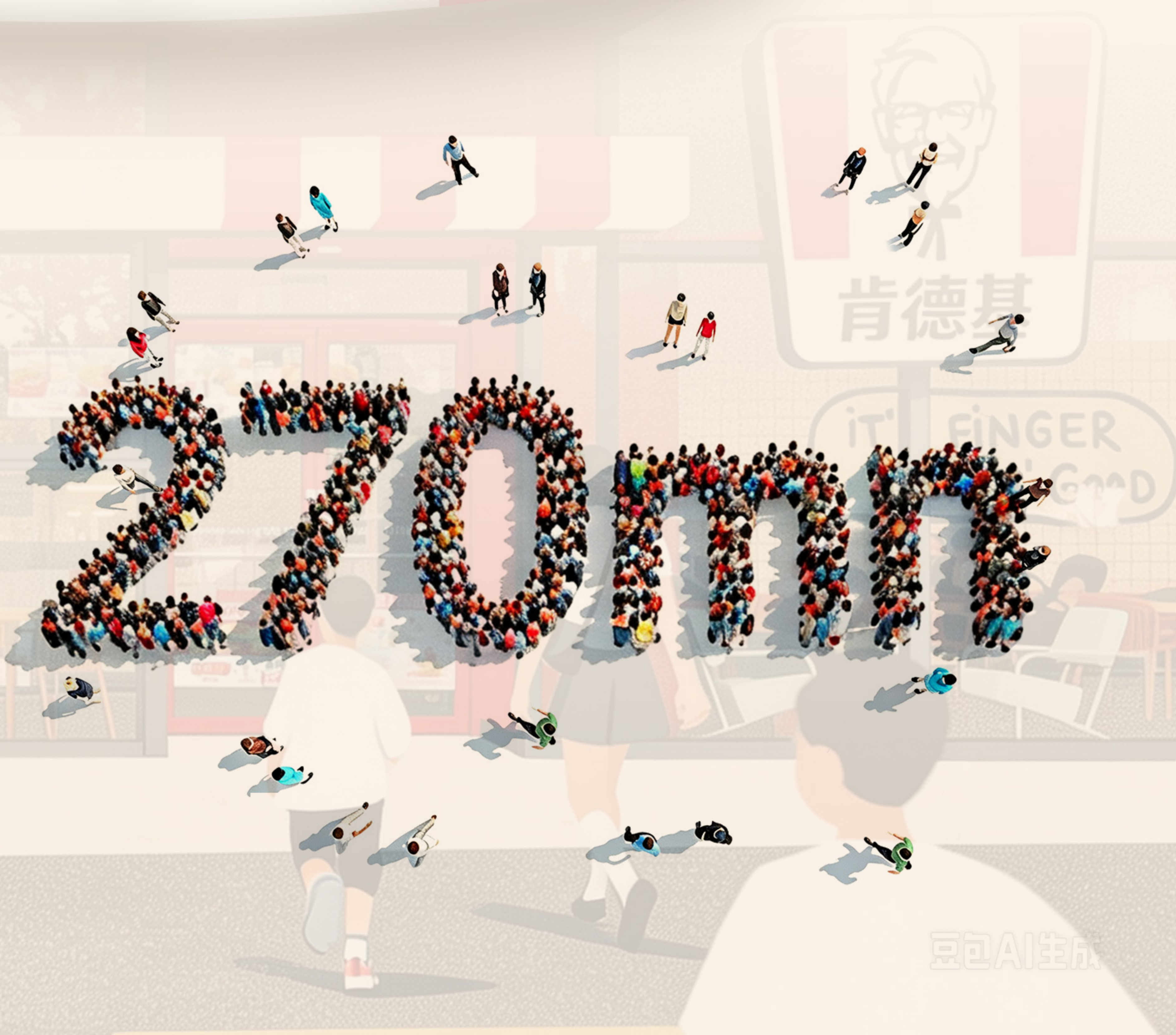
19,297



18%
Franchise

Active Members of
KFC or Pizza Hut*

* Defined as those who transacted
in the past 12 months



KFC

KFC



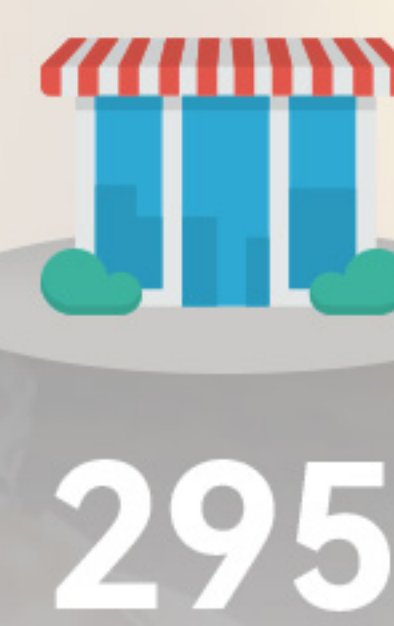
System Sales **7%** ▲ YoY

Same-store Transactions **4%** ▲ YoY

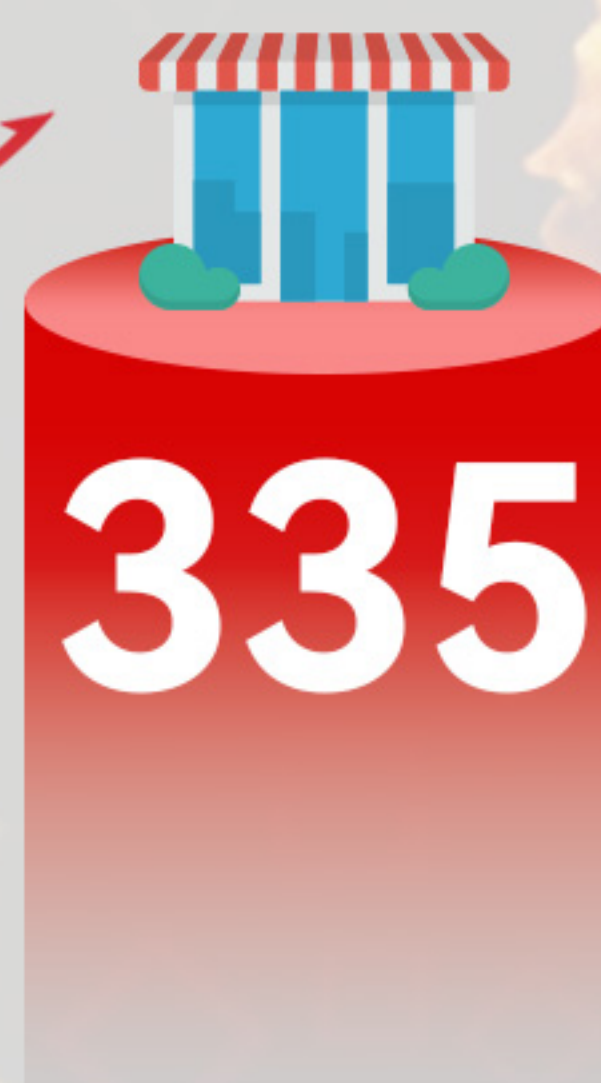
Total Store Count

Net New Openings

13,789



25'Q2



26'Q2



System Sales **6%** ▲ YoY

Same-store Transactions **13%** ▲ YoY

Total Store Count

Net New Openings

4,549



25'Q2



26'Q2

Growth Initiatives Scaling Rapidly



To become a **leading player** in China's light meal business

Contributed **~20%** sales uplift to its parent KFC stores

To deliver **4x** in sales YoY in 2026



Target sales in 2027



Year-end rollout target raised to **~800** locations

24'Q4

25'Q4

26'Q2

2026'E

200+

450+

400

600

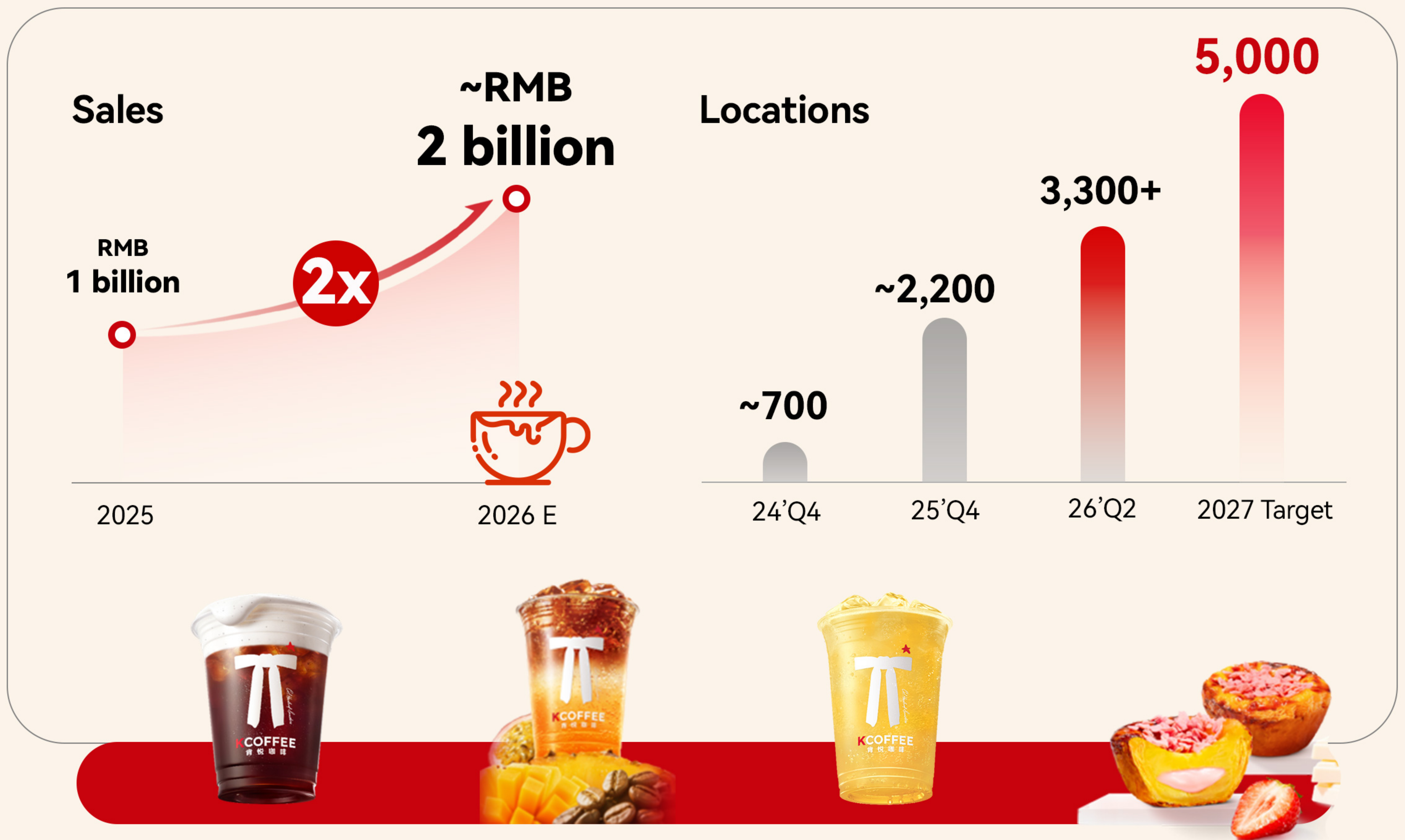
800

Original Target

Revised Target

Latest Target

KCOFFEE Café



KFC Drive-thru & Car-side pickup

7 million+

members served
in H1 in 2026

Target sales
in 2026

**RMB
1 billion**

Locations

25'Q1

2,000

26'Q2

8,000+



Pizza Hut Burger Category

Targets sales in 2026 to exceed

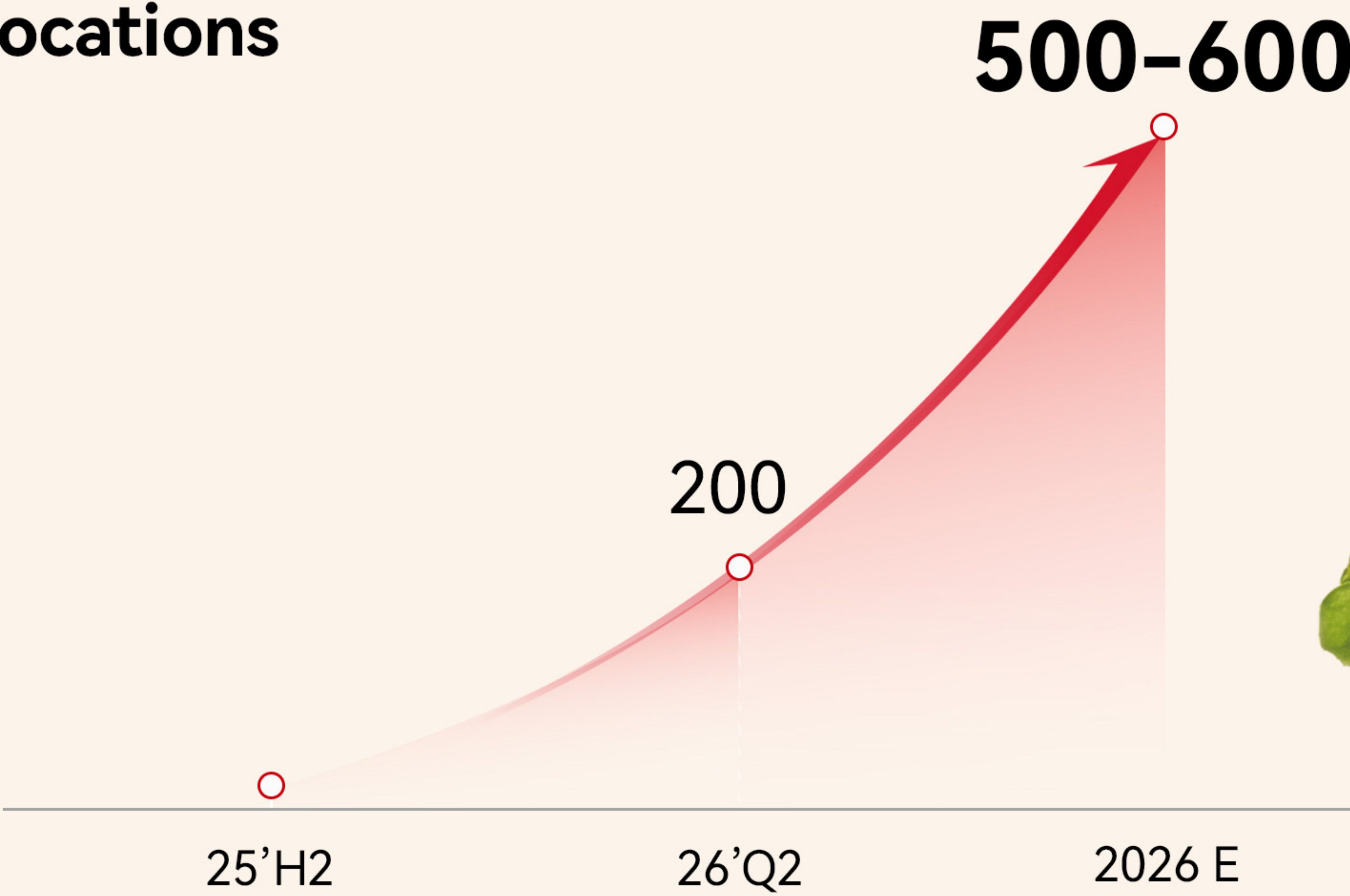


Pizza Hut Burger Bar

Contributed **double-digit** incremental sales to parent stores

Utilize existing space with light investment

Locations



Acquisition of the Pizza Hut Brand in Mainland China



Short-term

Savings in license fees to immediately boost Pizza Hut's margins

Long-term

Greater strategic flexibility to capture opportunities more nimbly

To accelerate net new openings in 2027 & 2028



Original Target Per Year

600+

New Target Per Year

800+

Capital return target

2026

\$ **~1.5 bn**

~10% of our market cap as of July 29, 2026



2027 & Beyond

• **~100%** of Free Cash Flow to ParentCo*

• Average of **\$0.9-1.0 billion+** in 2027 & 2028



* Refers to operating cash flow less capital spending and dividends paid to non-controlling interests, which is associated with our consolidated JVs including KFC JVs