



Fourth Quarter and Fiscal Year 2023 Results

7 February 2024

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Strong Growth Drives Full-Year Record Revenues, Adjusted Operating Profit and Net New Store Openings



Strong Growth Year-over-Year

System Sales Growth

+21%

Full year

Operating Profit Growth - FY

+76% **+79%**

OP

Core OP¹

Net New Stores

1,697

Full year

Total Revenues

~\$11 bn

Operating Profit & Adjusted Operating Profit

\$1.1 bn

Total Stores

14,644

2023: A Record Breaking Year²

¹ Core Operating Profit is defined as Operating Profit adjusted for Special Items, further excluding items affecting comparability and the impact of F/X. The Company uses Core Operating Profit for the purposes of evaluating the performance of its core operations.

² Record revenues, adjusted operating profit and net new store openings

Strong Growth Drives Full-Year Record Revenues, Adjusted Operating Profit and Net New Store Openings



Strong Growth Year-over-Year

System Sales Growth

+21%

Q4

Operating Profit Growth - Q4

+170% +324%

OP

Core OP¹

Net New Stores

542

Q4

Total Revenues

~\$11 bn

Operating Profit &
Adjusted Operating Profit

\$1.1 bn

Total Stores

14,644

2023: A Record Breaking Year²

¹ Core Operating Profit is defined as Operating Profit adjusted for Special Items, further excluding items affecting comparability and the impact of F/X. The Company uses Core Operating Profit for the purposes of evaluating the performance of its core operations.

² Record revenues, adjusted operating profit and net new store openings

Our People Made it Possible



Net New Stores Drove 9% Sales Growth in 2023

Full
Year
2023

+21%

**System
Sales Growth**

+9%

**Net New Unit
Contribution¹**

+7%

**Same-store
Sales Growth**

Total stores



1,697 net new stores in 2023

Accelerated Store Opening Strategy Rationale

- Tremendous white space** Tracking ~1,000 cities without KFCs
To expand reach from 1/3 to 1/2 of population by 2026
- Fast store payback period** ~2-3 years
- Flexible store formats** Lower CapEx
Favorable lease terms
Reduced fixed costs

¹ Sales contribution from net new stores

KFC and Pizza Hut Maintained Healthy New Store Payback



#1 Western QSR brand in China¹

10,296 Total Stores

1,202 Net New Stores



#1 Casual Dining brand in China¹

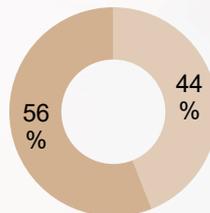
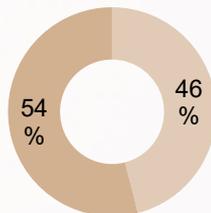
3,312 Total Stores

409 Net New Stores

Expanding Across City Tiers

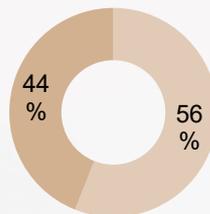
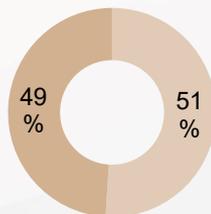
2023 Net New Stores

Total Stores



2,000+ city coverage

■ Tier 3-6 ■ Tier 1-2



700+ city coverage

Reduced Capex

Average Capex per New Store²

~1.5 mn RMB

~1.3 mn RMB

Healthy Return

New Store Payback³

~2 years

~3 years

¹ In terms of system sales

² Refers to stores opened in 2023

³ Refers to Average Pre-tax Cash Payback Period assuming yearly cashflow is same as year 1, after deduction of 3% license fee and before G&A expenses and income tax; based on stores opened between October 2021 to September 2022.

Driving Sales Growth Along Entire Continuum from Extensions to Disruptive Innovations

Full
Year
2023

+21%

**System
Sales Growth**

+9%

**Net New Unit
Contribution¹**

+7%

**Same-store
Sales Growth**

Expand Boundary of Fundamentals



- **Strengthen Core**
- **Extend Dayparts**
- **Viral User-Generated Content**

Incubate Disruptive Innovations



- **Expand Category**
- **Convenient Occasion**
- **Fun Experience**

1.7bn
Total
Transactions

+12%
Same-store
Transaction
Growth

Innovating Delicious Food at Scale - "\$100mn Club"

Launched or included in permanent menu from 2014 to 2022



\$250mn+

Beef Burger



\$250mn+

Single-Bone Chicken



~\$200mn

Juicy Whole Chicken



~\$150mn

Durian Pizza



~\$250mn

KCOFFEE

Joined the Club
in 2023!



\$100mn+

Chicken Breast Burger

Capturing More Traffic with Affordable Price Points and Engaging Campaigns

Entry-price Burgers

肯德基 OK 三件套
汉堡 ✓ 小食 ✓ 可乐 ✓
工作日正餐时段供应

上新
藤椒风味鸡排
饼汉堡
OK 三件套

全新
饼汉堡
三件套 **20.9** 元

上新
老北京风味
饼汉堡
OK 三件套

薯条(中)可换蛋挞/红豆派

Chinese burger combo at RMB 20.9

Entry-price Pizzas

必胜客

比萨 饭面 49元2件
12款爆品任选
活动日期: 12.11-12.15

新 德克萨斯风味烤肉比萨

新 爆汁孜香酥肉比萨

新 温香裙带鸡比萨

Get 2 pizzas, pasta or rice at RMB 49 (RMB 39/49 regular price)

Abundant Value

KFC | 抖音心动大牌日

KFC
万店同庆 皆大欢喜
2023年12月15日-2023年12月20日

超值全家桶
13件 经典美味 重回 **59** 元

吮指原味鸡 出餐部位随机搭配, 详情以实物为准。

Family bucket at RMB 59

Awesome Toys

KFC | 宝可梦

圣诞心愿
宝可梦来圆

超大款玩具

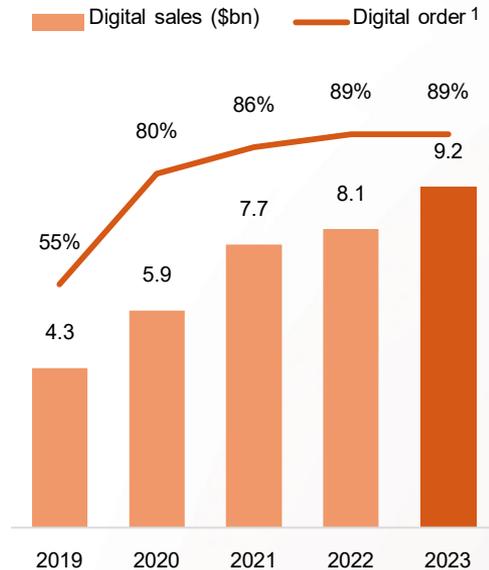
圣诞宝可梦玩具套餐
39元

圣诞宝可梦大玩具套餐
78元

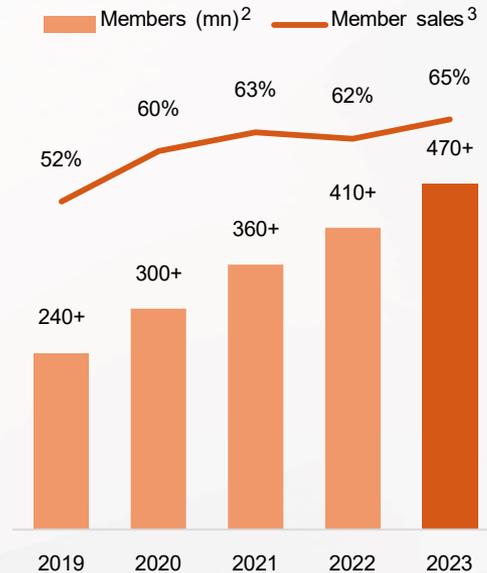
Christmas Pokemon campaign

Driving Online Traffic; Engaging Members to Improve Loyalty

Grow Digital Sales



Grow Members



Drive Online Traffic

Super APP
Includes KFC 超级APP and 必胜客 超级APP.

Mini program
Includes 肯德基+ and 必胜客.

Local services
Includes 美团, 抖音, and 饿了么.

Delivery aggregators
Includes 美团 and 饿了么.

¹ Includes KFC (Hangzhou KFC included since December 2021) and Pizza Hut.

² KFC and Pizza Hut loyalty programs combined, as of period-end.

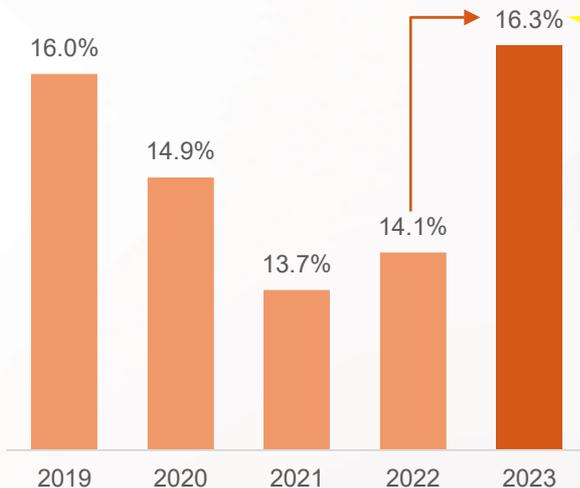
³ Includes KFC and Pizza Hut. From 2022, in addition to transactions in which members self-identified as members (i.e., through member QR code, using member coupons/vouchers, ordering via Super-Apps or other own channels), member sales also include 1) transactions in which members order using our coupons/vouchers through third party e-commerce platforms, 2) Pizza Hut tableside orders paid through POS terminals, provided members could otherwise be identified as members. 2021 data restated to reflect this change. Before restatement it was 61% in 2021 for KFC and Pizza Hut combined.

Improved Restaurant Margin YoY and vs 2019

Full Year 2023

Restaurant Level

Restaurant Margin



+220bp YoY
+270bp YoY excluding items affecting comparability

Cost of Sales **31.0%** 10bp better YoY

Cost of Labor **26.2%** Even

Occupancy & Others **26.5%** 210 bp better YoY

Below Restaurant Level

G&A:

12% growth YoY (ex FX)
 < 21% revenue growth (ex FX)

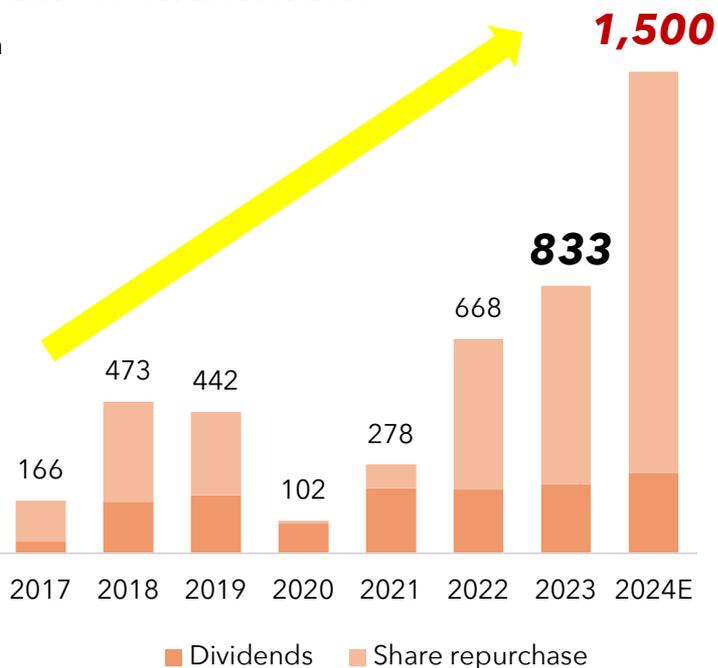
Closure & Impairment expenses:

3rd year of reduction

Stepping Up Returns to Shareholders

Returns to Shareholders¹

\$mn



\$3bn

Returned since spin-off

\$3bn+

Target to return in 2024-26²

Quarterly Cash Dividends

+23%

\$0.10 → **\$0.12** → **\$0.13** → **\$0.16**
 Q4 2017 Q4 2018 Q1 2023 Q1 2024

Share Repurchases Plan in 2024

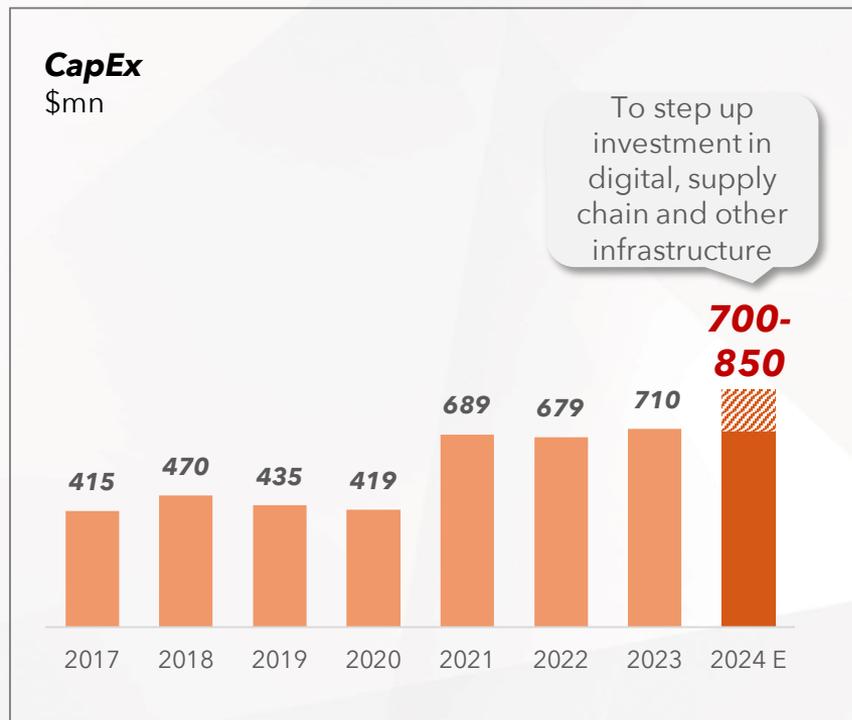
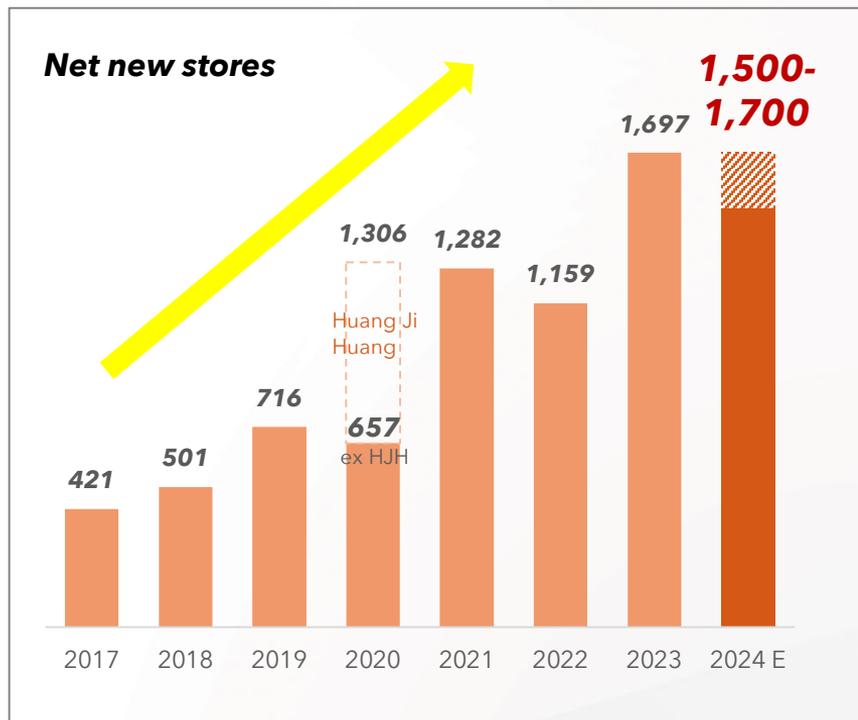
\$750mn + **\$500mn**
 Rule 10b5-1 Rule 10b-18 (Q1)

In the U.S. & Hong Kong

¹ Includes dividends and share repurchases. Share repurchase amount excludes 1% excise tax and commissions.

² Based on current expectations, which may change based on market conditions, capital needs or otherwise. Subject to Board approval on dividends & share repurchases, as well as shareholders' approval on share repurchases.

2024: Targeting Double Digits Unit Growth



2024-2026 Growth Targets Remain Unchanged



20,000 Stores by 2026

3-Year Growth Targets (CAGR) on 2023 Base¹

**High Single to
Double Digits**

System Sales

**High Single to
Double Digits**

Operating Profit

Double Digits

EPS

~\$3bn Targeted return of cash to shareholders²

¹ In constant currency

² Based on current expectations, which may change based on market conditions, capital needs or otherwise. Subject to Board approval on dividends & share repurchases, as well as shareholders' approval on share repurchases.

By Brand

KFC Delivered Solid Growth

Full year 2023

+20%

System sales
growth

+200bps

Restaurant margin
YoY

+53%

Operating
profit growth

+50%

Core operating
profit growth¹

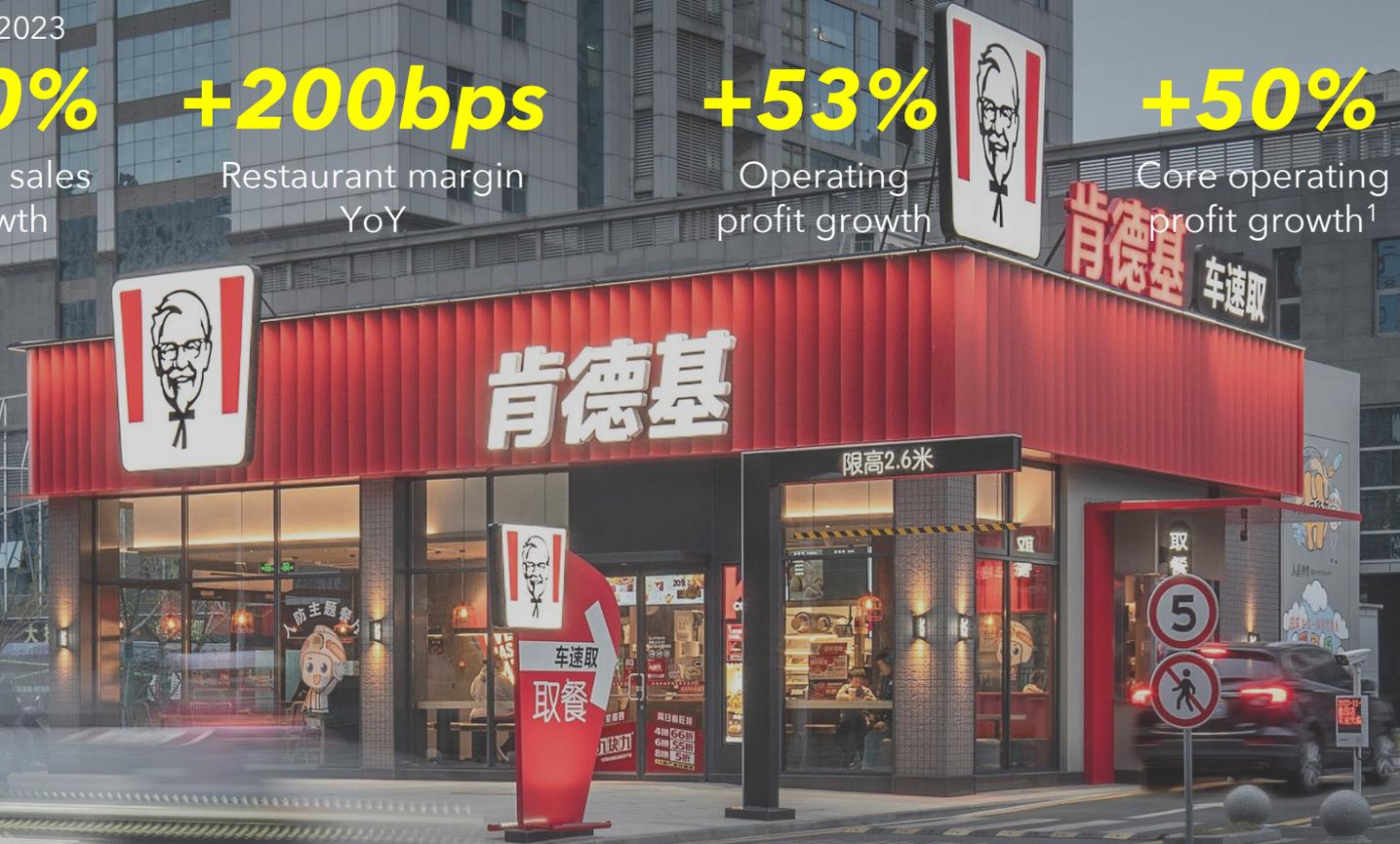


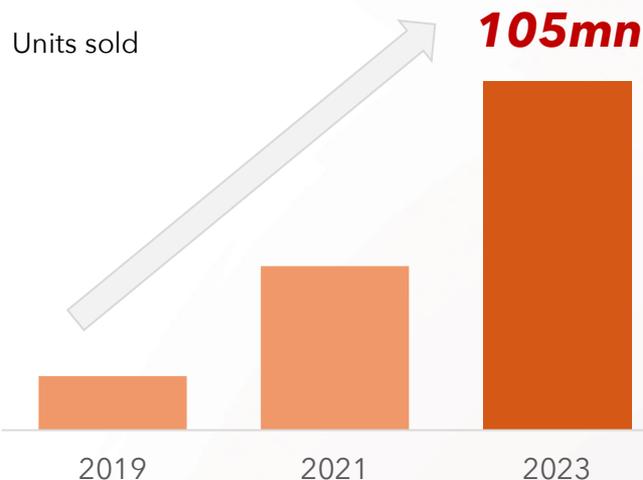
Photo: KFC store in Wuxi Liyuan Economic Development Zone (无锡蠡园开发区)

¹ Excludes the impact of special items, items affecting comparability and foreign currency translation. The Company provides Core Operating Profit for the purposes of evaluating the performance of core operations.



100 Million+ Beef Burgers Sold in 2023

+18% increase YoY



From budget choices to premium Wagyu & Angus beef

Innovative combinations and co-branding campaigns



Beef burger with golden cheese sauce



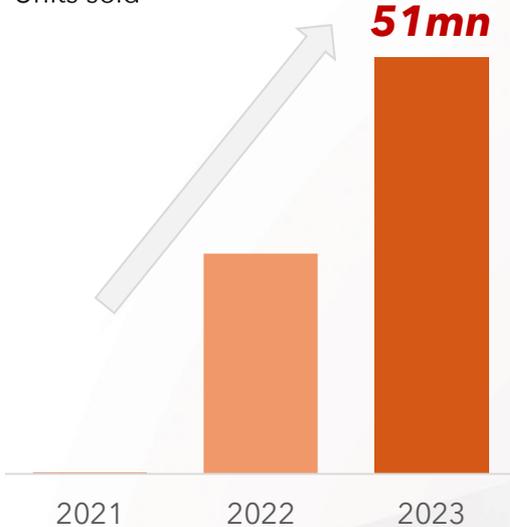
Creamy lasagna beef burger



50 Million+ Whole Chickens Sold in 2023

+89% increase YoY

Units sold



Secured supplies at scale
to meet demand and lower costs

Improved packaging
for better customer experience

Innovated new flavor
to satisfy different tastes

Original and Sichuan-style
spicy whole chicken





190 Million+ Cups of KCOFFEE Sold in 2023



Sandalwood latte



Standalone coffee shop & coffee truck

+35% YoY increase
in cups sold

Innovative products

Affordable price points

***Improving access with
flexible formats***

Pizza Hut Fully Revitalized

必胜客

Full year 2023

+20%

System sales
growth

+260bps

Restaurant margin
YoY

+102%

Operating
profit growth

+198%

Core operating
profit growth¹

Photo: Pizza Hut store in Shanghai Daning International Commercial Plaza (上海大宁国际)

¹ Excludes the impact of special items, items affecting comparability and foreign currency translation. The Company provides Core Operating Profit for the purposes of evaluating the performance of core operations



Over 140 Million Pizzas Sold in 2023 - Bountiful Pizza Choices Across Price Ranges



Wide range of pizza toppings: Potato wedges & bacon, Popcorn chicken, Texas barbecue chicken, New Orleans chicken, Wagyu beef super supreme

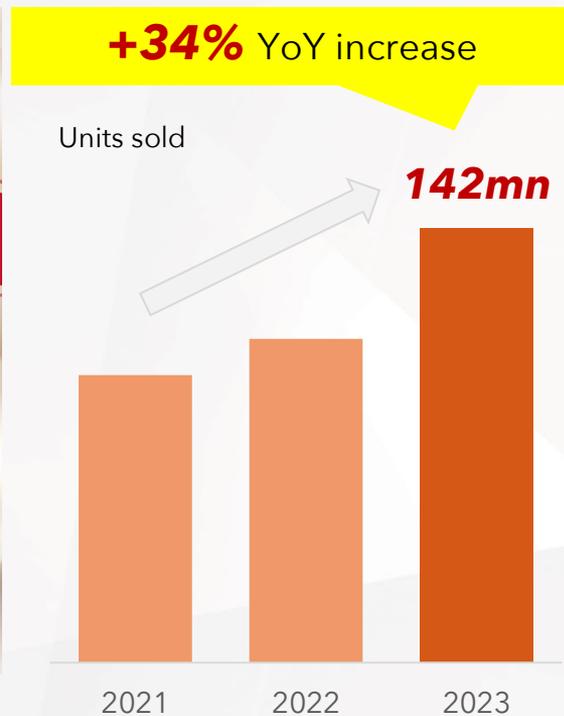




Photo: Lavazza store in Guangzhou ICC (广州环贸)

Lavazza Doubled Sales and Improved Store Economics in 2023

122
Total stores¹

Full year 2023

Dual

Growth engines -
Coffee shop + Retail

2x

Sales YoY

+17%

Same-store
sales growth

Menu Innovation

Authentic Italian Coffee Experience

Improving Store Economics

20% CapEx
reduction YoY
per store

Digital Excellence

4mn members



Christmas Panettone, Tiramisu latte & Blue cheese latte



Photos: Taco Bell store in Hangzhou Xiaoshan District D+Park (杭州萧山朝龙汇店)



Taco Bell Has Made Notable Progress

120
Total stores¹



Durian & chicken taco



Fried chicken taco

+62%

Sales growth in 2023

4mn

Members

2024 Focus:

Food Innovation
Store Model Refinement

¹ As of December 31, 2023



小肥羊 蒙式火锅

小肥羊 蒙式火锅
小肥羊走向世界

小肥羊 臻选店
LITTLE SHEEP HOT POT

Photos: Little Sheep store in Inner Mongolia province, Baotou Gangtie Street (内蒙古包头钢铁大街店)



Little Sheep Turned Profitable in 2023 and is Ready to Expand

163

Total stores¹



Build lamb expertise



Hot pot dipping sauce



Pre-packed lamb soup

Turned **profitable**
in 2023

To expand **store portfolio**
in 2024

To grow **packaged food**
sales in 2024

¹ As of December 31, 2023

黄记煌三汁焖锅



黄记煌



招聘
店长 2名
主管 2名
服务员 10名
电话: 188-0888-8888

HUANG JI HUANG

Photo: Huang Ji Huang store in Hunan province, Changde, Dingcheng District Wuyue Plaza (湖南常德鼎城吾悦)



Huang Ji Huang Remained Resilient and Expanded in 2023

631

Total stores²

+40

Net new stores

27%

System sales growth

~3x

Operating profit YoY¹

Successful

franchisees

recruitment supported store growth

Rolled out

digitalization

enhanced franchisee management

Menu Innovation



Sirloin steak & cheese pot



Spicy pork intestine & chicken pot

¹ Exclude the impact of foreign exchange

² As of December 31, 2023

Appendix

Exceptional Performance in 2023

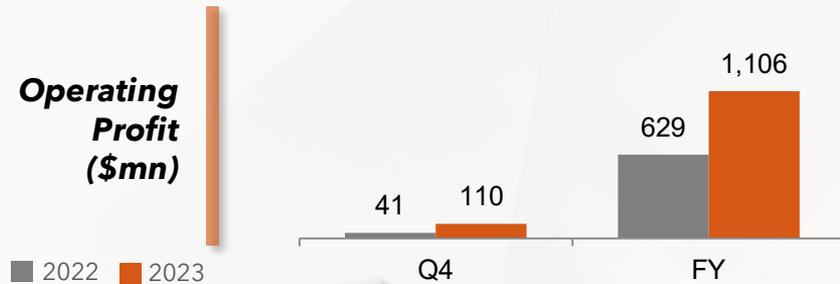
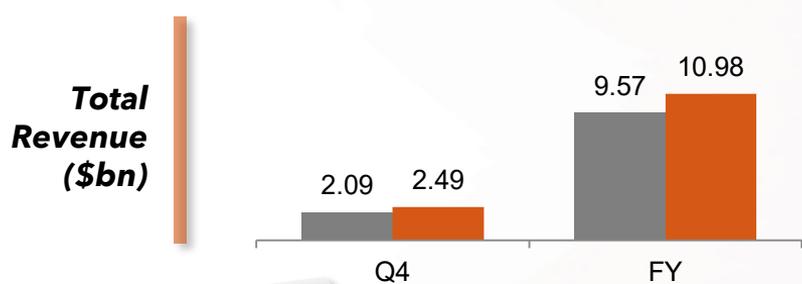
RMB to USD rate vs prior year Q4: ~1% depreciation FY: ~5% depreciation	Q4		FY		<u>FY 2023</u>
	2022	2023	2022	2023	
Total stores	12,947	14,644	12,947	14,644	
Net new stores	538	542	1,159	1,697	Record level
Revenue (\$bn)	2.09	2.49	9.57	10.98	Record level
System sales growth ¹	(4)%	+21%	(5)%	+21%	
Same-store sales growth ¹	(4)%	+4%	(7)%	+7%	
Restaurant margin	10.4%	10.7%	14.1%	16.3%	+220bp
Operating profit (\$mn)	41	110	629	1,106	+76%
Adjusted operating profit (\$mn)	40	116	633	1,121	Record level
Core operating profit ² (\$mn)	29	111	627	1,121	+79%
Net income (\$mn)	53	97	442	827	+87%
Diluted EPS (\$)	0.13	0.23	1.04	1.97	+89%

YoY

¹ Exclude the impact of foreign exchange.

² Excludes the impact of special items, items affecting comparability and foreign currency translation. The Company provides Core Operating Profit for the purposes of evaluating the performance of core operations. See "Reconciliation of Operating Profit to Core Operating Profit" for more information.

Robust Results in Fourth Quarter



- Key factors for Q4 year-over-year increase**
- + New unit contribution
 - + Same-store sales growth
 - + Lapping of prior year temporary store closures
 - Foreign exchange impact

- Key factors for Q4 year-over-year increase**
- + Sales leveraging
 - + New unit contribution
 - + Lapping of prior year temporary store closures
 - + Favorable commodity prices
 - Lapping of prior year temporary relief and VAT deductions
 - Higher promotion cost
 - Wage inflation
 - Foreign exchange impact

System sales growth **+21%** **+21%**

Core OP growth¹ **+324%** **+79%**

¹ Core Operating Profit growth excludes the impact of special items, items affecting comparability and foreign currency translation. The Company provides Core Operating Profit for the purposes of evaluating the performance of core operations. See "Reconciliation of Operating Profit to Core Operating Profit" below for more information.

Fourth Quarter Key Performance Highlights - KFC & Pizza Hut



	Same-store sales growth			Channel Mix		Members		Digital order
	SSSG	Transactions	Average ticket	Delivery	Total off-premise	Million	Member sales %	Sales %
KFC	3%	+16%	(11)%	38%	68%	440+	65%	89%
Pizza Hut	6%	+15%	(8)%	40%	49%	155+	63%	92%

Substantial Growth in Operating Profit for Both KFC and Pizza Hut

	System sales growth ¹	Same-store sales growth ¹	Restaurant margin	Operating profit (\$ mn) ²	OP growth	Core OP growth ³	
	Q4	+20%	+3%	12.0%	167	+43%	+43%
	Full Year	+20%	+7%	17.7%	1,202	+53%	+50%
				+200bp YoY In line with 2019			
	Q4	+24%	+6%	7.3%	5	From loss to profit	From loss to profit
	Full Year	+20%	+6%	11.8%	142	+102%	+198%
				+260bp YoY +70bp vs 2019			

¹ Stated on a constant currency basis

² Segment operating profit before unallocated costs in reported currency

³ Excludes the impact of special items, items affecting comparability and foreign currency translation. The Company provides Core Operating Profit for the purposes of evaluating the performance of core operations.

Reconciliation of Reported Results to Non-GAAP Measures



(in \$mn)

	Quarter Ended		Year Ended	
	12/31/2023	12/31/2022	12/31/2023	12/31/2022
Non-GAAP Reconciliations				
Reconciliation of Operating Profit to Adjusted Operating Profit				
Operating Profit	\$ 110	\$ 41	\$ 1,106	\$ 629
Special Items, Operating Profit	(6)	1	(15)	(4)
Adjusted Operating Profit	\$ 116	\$ 40	\$ 1,121	\$ 633

Details of Special Items

	Quarter Ended		Year Ended	
	12/31/2023	12/31/2022	12/31/2023	12/31/2022
Share-based compensation expense for Partner PSU Awards ⁽¹⁾	\$ (6)	\$ 1	\$ (15)	\$ (4)
Special Items, Operating Profit	(6)	1	(15)	(4)

(1) In February 2020, the Company granted Partner PSU Awards to select employees who were deemed critical to the Company's execution of its strategic operating plan. These PSU awards will only vest if threshold performance goals are achieved over a four-year performance period, with the payout ranging from 0% to 200% of the target number of shares subject to the PSU awards. Partner PSU Awards were granted to address increased competition for executive talent, motivate transformational performance and encourage management retention. Given the unique nature of these grants, the Compensation Committee does not intend to grant similar, special grants to the same employees during the performance period. The impact from these special awards is excluded from metrics that management uses to assess the Company's performance.

Reconciliation of Operating Profit to Core Operating Profit*



(in \$mn)

Yum China

	Quarter ended		% Change B/(W)	Year ended		% Change B/(W)
	12/31/2023	12/31/2022		12/31/2023	12/31/2022	
Reconciliation of Operating Profit to Core Operating Profit						
Operating profit	\$ 110	\$ 41	170	\$ 1,106	\$ 629	76
Special Items, Operating Profit	6	(1)		15	4	
Adjusted Operating Profit	\$ 116	\$ 40	193	\$ 1,121	\$ 633	77
Items Affecting Comparability						
Temporary relief from landlords ⁽¹⁾	(1)	(12)		(11)	(39)	
Temporary relief from government agencies ⁽²⁾	(3)	(14)		(7)	(48)	
VAT deductions ⁽³⁾	(2)	(8)		(44)	(16)	
Amortization of reacquired franchise rights ⁽⁴⁾	–	23		2	97	
F/X impact	1	–		60	–	
Core Operating Profit	\$ 111	\$ 29	324	\$ 1,121	\$ 627	79

Note: (1) (2) (3) (4) Please refer to the Company's earnings release issued on February 6, 2024 U.S. time for detailed explanation.

* Current period amounts are derived by translating results at average exchange rates of the prior year period.

Reconciliation of Operating Profit to Core Operating Profit



(in \$mn)

KFC	Quarter Ended		Year Ended	
	12/31/2023	12/31/2022	12/31/2023	12/31/2022
GAAP Operating Profit (Loss)	\$ 167	\$ 117	\$ 1,202	\$ 787
Special Items, Operating Profit	–	–	–	–
Adjusted Operating Profit	\$ 167	\$ 117	\$ 1,202	\$ 787
Items Affecting Comparability	–	–	–	–
Temporary relief from landlords	(1)	(10)	(9)	(32)
Temporary relief from government agencies	(2)	(10)	(5)	(34)
VAT deductions	(2)	(5)	(36)	(12)
Amortization of reacquired franchise rights	–	23	2	97
F/X impact	2	–	57	–
Core Operating Profit (Loss) ⁽¹⁾	\$ 164	\$ 115	\$ 1,211	\$ 806

(1) Current period amounts are derived by translating results at average exchange rates of the prior year period.

Reconciliation of Operating Profit to Core Operating Profit



(in \$mn)

Pizza Hut

	Quarter Ended		Year Ended	
	12/31/2023	12/31/2022	12/31/2023	12/31/2022
GAAP Operating Profit (Loss)	\$ 5	\$ (20)	\$ 142	\$ 70
Special Items, Operating Profit	–	–	–	–
Adjusted Operating Profit	\$ 5	\$ (20)	\$ 142	\$ 70
Items Affecting Comparability	–	–	–	–
Temporary relief from landlords	–	(2)	(2)	(6)
Temporary relief from government agencies	(1)	(4)	(2)	(14)
VAT deductions	–	(1)	(6)	(2)
Amortization of reacquired franchise rights	–	–	–	–
F/X impact	–	–	11	–
Core Operating Profit (Loss) ⁽¹⁾	\$ 4	\$ (27)	\$ 143	\$ 48

(1) Current period amounts are derived by translating results at average exchange rates of the prior year period.

Reconciliation of Operating Profit to Restaurant Profit



(in \$mn)

Yum China

	Quarter Ended		Year Ended	
	12/31/2023	12/31/2022	12/31/2023	12/31/2022
GAAP Operating Profit (Loss)	\$ 110	\$ 41	\$ 1,106	\$ 629
Less:				
Franchise fees and income	20	16	89	81
Revenues from transactions with franchisees ⁽¹⁾	90	68	372	287
Other revenues	40	29	126	91
Add:				
General and administrative expenses	153	145	638	594
Franchise expenses	8	7	36	34
Expenses for transactions with franchisees ⁽¹⁾	86	67	356	279
Other operating costs and expenses	35	25	112	78
Closures and impairment expenses, net	12	12	29	32
Other expenses (income), net	(1)	21	–	94
Restaurant profit (loss)	\$ 253	\$ 205	\$ 1,690	\$ 1,281
Company sales	2,343	1,975	10,391	9,110
Restaurant margin %	10.7%	10.4%	16.3%	14.1%

(1) Primarily includes revenues and associated expenses of transactions with franchisees derived from the Company's central procurement model whereby the Company centrally purchases substantially all food and paper products from suppliers and then sells and delivers to KFC and Pizza Hut restaurants, including franchisees.

Reconciliation of Operating Profit to Restaurant Profit



(in \$mn)

KFC	Quarter Ended		Year Ended	
	12/31/2023	12/31/2022	12/31/2023	12/31/2022
GAAP Operating Profit (Loss)	\$ 167	\$ 117	\$ 1,202	\$ 787
Less:				
Franchise fees and income	14	12	62	56
Revenues from transactions with franchisees ⁽¹⁾	12	9	45	33
Other revenues	4	4	17	10
Add:				
General and administrative expenses	60	63	263	254
Franchise expenses	7	6	31	29
Expenses for transactions with franchisees ⁽¹⁾	10	8	39	30
Other operating costs and expenses	4	3	15	7
Closures and impairment expenses, net	3	5	12	16
Other expenses (income), net	–	22	2	97
Restaurant profit (loss)	\$ 221	\$ 199	\$ 1,440	\$ 1,121
Company sales	1,842	1,566	8,116	7,120
Restaurant margin %	12.0%	12.7%	17.7%	15.7%

(1) Primarily includes revenues and associated expenses of transactions with franchisees derived from the Company's central procurement model whereby the Company centrally purchases substantially all food and paper products from suppliers and then sells and delivers to KFC and Pizza Hut restaurants, including franchisees.

Reconciliation of Operating Profit to Restaurant Profit



(in \$mn)

Pizza Hut

	Quarter Ended		Year Ended	
	12/31/2023	12/31/2022	12/31/2023	12/31/2022
GAAP Operating Profit (Loss)	\$ 5	\$ (20)	\$ 142	\$ 70
Less:				
Franchise fees and income	1	1	7	7
Revenues from transactions with franchisees ⁽¹⁾	1	1	4	4
Other revenues	8	4	21	10
Add:				
General and administrative expenses	29	26	118	110
Franchise expenses	1	1	4	4
Expenses for transactions with franchisees ⁽¹⁾	1	–	4	3
Other operating costs and expenses	8	3	19	8
Closures and impairment expenses, net	3	3	8	4
Other expenses (income), net	–	–	–	–
Restaurant profit (loss)	\$ 37	\$ 7	\$ 263	\$ 178
Company sales	486	398	2,214	1,939
Restaurant margin %	7.3%	1.9%	11.8%	9.2%

(1) Primarily includes revenues and associated expenses of transactions with franchisees derived from the Company's central procurement model whereby the Company centrally purchases substantially all food and paper products from suppliers and then sells and delivers to KFC and Pizza Hut restaurants, including franchisees.

Items Affecting Comparability - 2023 by Quarter



(in \$mn)

Yum China

	23Q1	23Q2	23Q3	23Q4
Items Affecting Comparability				
Temporary relief from landlords	(8)	(2)	–	(1)
Temporary relief from government agencies	(2)	(1)	(1)	(3)
VAT deductions	(19)	(9)	(14)	(2)
Amortization of reacquired franchise rights	2	–	–	–
Total	\$ (27)	\$ (12)	\$ (15)	\$ (6)
1USD to RMB¹	6.84	7.02	7.25	7.22



ESG Key Initiatives

Climate Action	Circular Economy	Nutrition & Food Safety	People
<p>2050 net-zero targets submitted to SBTi for validation</p> <p>112 stores & Nanning logistics center finished renewable energy purchase for 2024</p> <p>Expanded Supplier Carbon Footprint Scorecard program to more supplier categories</p>	<p>Baskets and serving trays containing recycled coffee ground rolled out in over 1,500 KFC stores</p> <p>800+ ton of packaging waste recycled from 108 stores¹ in Shanghai</p> <p>Expanded ISCC² certified stores from Sichuan to 3 more markets</p> <p>Expanded Food Bank Program to 118 cities</p>	<p>Published Yum China Nutrition and Health Commitments to promote healthy lifestyle</p> <p>End-to-end food safety and quality management system</p> <p>Explore the application of AIGC in food safety control</p>	<p>People First: Fair, Care & Pride</p> <p>Committed to positive social impact: e.g., One Yuan Donation, Book Kingdom, Angel Restaurants, Grow Local</p> <p>Published zero tolerance policy against discrimination and harassment in 2023</p>

¹ Packaging waste recycled at 81 KFC and 27 PH stores in Shanghai by end of 2023, with a total of >1200ton of wastage collected and ~65% recycled

² ISCC: International Sustainability and Carbon Certification

ESG Ratings and Awards

ESG Rating

4th Year

Industry highest score



Industry Best

MSCI ESG 'AA' rating



People & Community

6th Year

Industry best for the 3rd year



Joined in August 2023

To support UN SDG¹



Industry Leader

'Low' ESG risk



Leadership

Climate Supplier Engagement
'A-' rating



5th Year

One of the only three companies
from mainland China



2nd Year

China Best ESG Employers
Award



¹ United Nations Sustainable Development Goals

About Yum China

Largest restaurant company in China¹

Fortune 500 company

6 restaurant brands



14,000+ restaurants

2,000+ cities in China

400,000+ employees



Vision: To be the world's most innovative pioneer in the restaurant industry

Strategic Moat:

World-class, digitalized supply chain

Strong digital capabilities & loyalty program

Company website:
Investor Relations Contact:
Media Contact:

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¹ In terms of system sales