



YumChina

NYSE: YUMC and HKEX: 9987

Second Quarter 2022 Results

29 July 2022

Cautionary Statement on Forward-Looking Statements & Non-GAAP Measures

This presentation contains “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. We intend all forward-looking statements to be covered by the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements generally can be identified by the fact that they do not relate strictly to historical or current facts and by the use of forward-looking words such as “expect,” “expectation,” “believe,” “anticipate,” “may,” “could,” “intend,” “belief,” “plan,” “estimate,” “target,” “predict,” “project,” “likely,” “will,” “continue,” “should,” “forecast,” “commit,” “outlook” or similar terminology. These statements are based on current estimates and assumptions made by us in light of our experience and perception of historical trends, current conditions and expected future developments, as well as other factors that we believe are appropriate and reasonable under the circumstances, but there can be no assurance that such estimates and assumptions will prove to be correct. Forward-looking statements include, without limitation, statements regarding the future strategies, growth, business plans, investment, dividend and share repurchase plans, earnings, performance and returns of Yum China, anticipated effects of population and macroeconomic trends, the expected impact of the COVID-19 pandemic, the anticipated effects of our innovation, digital and delivery capabilities and investments on growth and beliefs regarding the long-term drivers of Yum China’s business. Forward-looking statements are not guarantees of performance and are inherently subject to known and unknown risks and uncertainties that are difficult to predict and could cause our actual results or events to differ materially from those indicated by those statements. We cannot assure you that any of our expectations, estimates or assumptions will be achieved. The forward-looking statements included in this presentation are only made as of the date of this presentation, and we disclaim any obligation to publicly update any forward-looking statement to reflect subsequent events or circumstances, except as required by law. Numerous factors could cause our actual results or events to differ materially from those expressed or implied by forward-looking statements, including, without limitation: whether we are able to achieve development goals at the times and in the amounts currently anticipated, if at all, the success of our marketing campaigns and product innovation, our ability to maintain food safety and quality control systems, the changes in public health conditions, including the COVID-19 pandemic and regional outbreaks caused by existing or new COVID-19 variants, our ability to control costs and expenses, including tax costs, as well as changes in political, economic and regulatory conditions in China. In addition, other risks and uncertainties not presently known to us or that we currently believe to be immaterial could affect the accuracy of any such forward-looking statements. All forward-looking statements should be evaluated with the understanding of their inherent uncertainty. You should consult our filings with the Securities and Exchange Commission (including the information set forth under the captions “Risk Factors” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in our Annual Report on Form 10-K and subsequent Quarterly Reports on Form 10-Q) for additional detail about factors that could affect our financial and other results. This presentation includes certain non-GAAP financial measures. Reconciliation of these non-GAAP financial measures to the most directly comparable GAAP measures are included in this presentation where indicated. You are urged to consider carefully the comparable GAAP measures and reconciliations.

Demonstrated Exemplary Resilience and Delivered Profitable Second Quarter



Focus on

Resilience
Growth
Moat

Strategic Framework

	Q2		
	2020	2021	2022
Total stores	9,954	11,023	12,170
Gross new stores	169	404	246
Net new stores	659 ¹	298	53
Revenue	\$1.90bn	\$2.45bn	\$2.13bn
Operating profit	\$128mn	\$233mn	\$81mn
Revenue growth ²	(11)%	29%	(13)%
System sales growth ³	(4)%	14%	(16)%
Same-store sales growth ³	(11)%	5%	(16)%
Restaurant margin	13.7%	15.8%	12.1%
Members	265 mn+	330 mn+	385 mn+
Off-premise sales ⁴	55%+	50%+	60%+
Digital order ⁴	~80%	~85%	~89%

¹ Included 607 Huang Ji Huang stores from April 2020

² Stated in reported currency, includes the consolidation of Huang Ji Huang from April 2020, Suzhou KFC from August 2020 and Hangzhou KFC from December 2021

³ Stated on a constant currency basis.

⁴ % of Company sales

Capturing Off-Premise Demand; Launched Community Purchasing During Lockdown

2020 2021 2022

Delivery

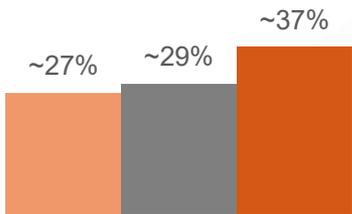
Off-premise

% of Company sales¹

Delivery sales growth²

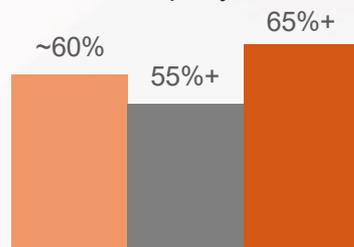
% of Company sales¹

Community Purchasing³

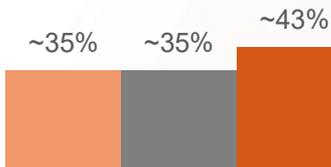


+7% vs Q2'21

Q2

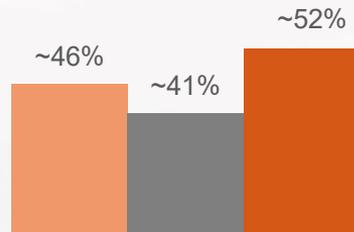


Q2



+7% vs Q2'21

Q2



Q2

菜单上新了~
起送额更低!

美食配送菜单上新 更有儿童套餐、甜品上线
部分品牌起送金额降低

大单 送国更厂 专送服务

为了更好地满足上海地区客户的用餐需求
百胜中国不断优化、完善大单专送服务
就算在家用餐，也一定要有满满的仪式感

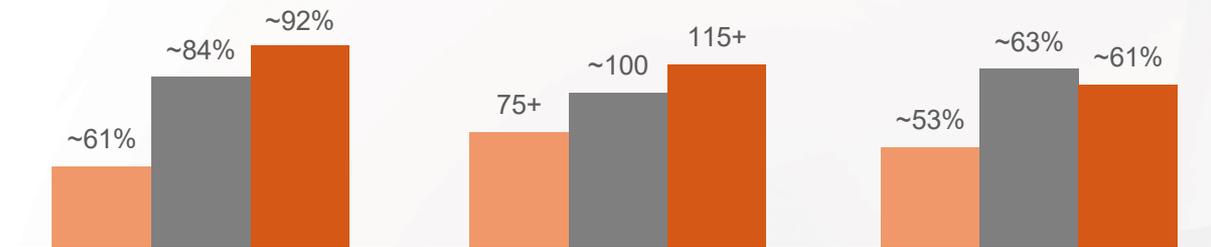
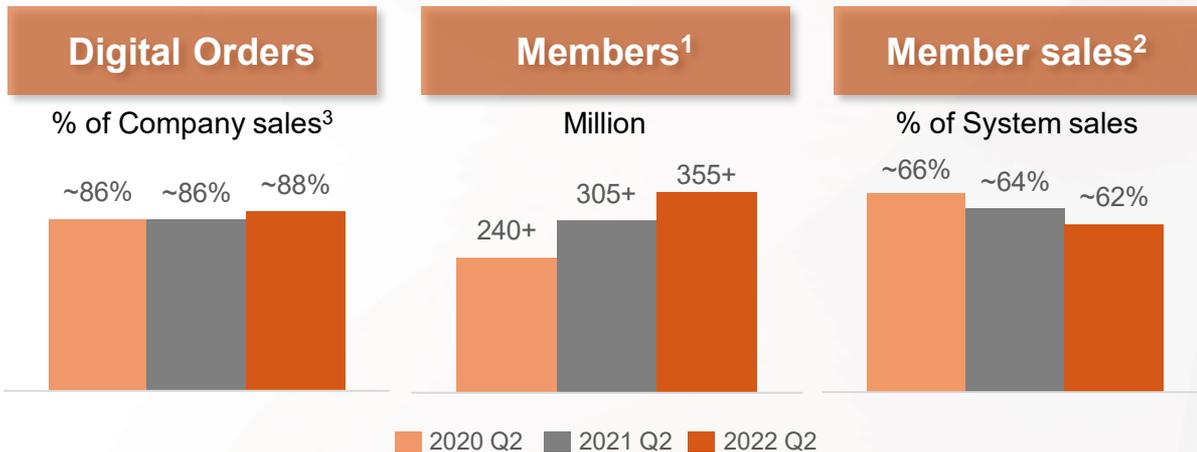
*百胜中国旗下部分品牌的配送范围、起送金额和菜单较之前做了调整，
详细信息参考各品牌的最新资讯。

¹ % of Company sales include Suzhou KFC since August 2020 and Hangzhou KFC since December 2021

² Stated on a constant currency basis. Adjusted KFC delivery sales for 2021 to include Hangzhou KFC for a like-for-like comparison with 2022.

³ Shanghai underwent city-wide lockdown in April and May. During this period, only approximately 30% of our Shanghai stores were open and able to offer limited services.

Driving Digital Ordering and Member Sales



KFC Super-App Senior-friendly interface



¹ Cumulative as of period-end

² From 2022, in addition to transactions in which members self-identified as members (i.e. through member QR code, using member coupons/vouchers, ordering via Super Apps or other own channels), member sales also include 1) transactions in which members order using our coupons/vouchers through third party e-commerce platforms, 2) Pizza Hut tableside orders paid through POS terminals, provided that members could otherwise be identified as members. 2021 data restated to reflect this change. Before restatement KFC was 65% in 2020 Q2, 62% in 2021Q2 and PH was 54% in 2021 Q2.

³ % of Company sales include Suzhou KFC since August 2020 and Hangzhou KFC since December 2021

Opening Healthy New Stores for Long-Term Growth

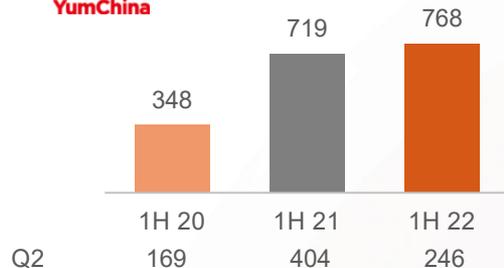
Accelerating Store Growth

Penetrating into Lower-tier Cities

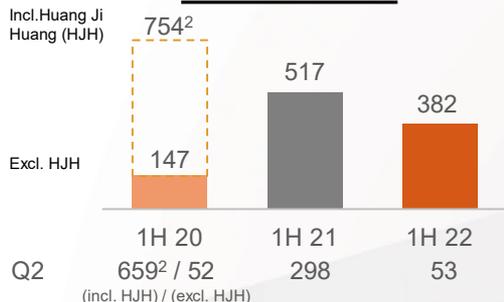
Maintained New Unit Payback¹



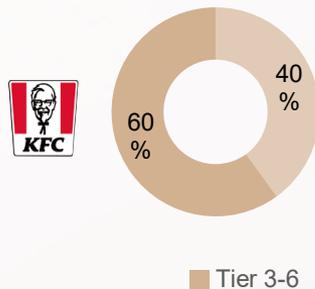
Gross New Stores



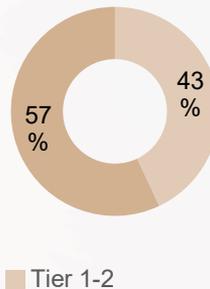
Net New Stores



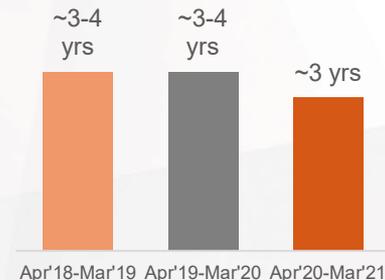
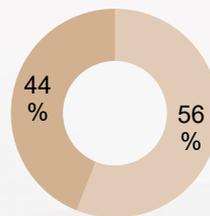
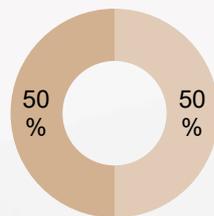
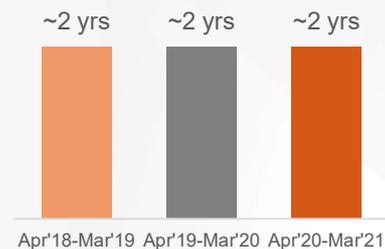
1H 22 New Stores



Total Stores



By Year of Opening



¹ Refers to Average Pre-tax Cash Payback Period assuming yearly cashflow is same as year 1, after deduction of 3% license fee and before G&A expenses and income tax; Years refer to store opening period.

² Included 607 Huang Ji Huang stores from April 2020



KFC Remains Resilient



	Q2		
	2020	2021	2022
Total stores	6,749	7,609	8,510
Net new stores	88	236	69
System sales growth ¹	(6)%	14%	(15)%
Same-store sales growth ¹	(10)%	4%	(16)%
Restaurant margin	14.6%	16.8%	13.4%
Operating profit (\$ mn) ²	159	240	122
Delivery sales ³	~27%	~29%	~37%
Off-premise sales ³	~60%	55%+	65%+
Digital order ³	~86%	~86%	~88%

¹ Stated on a constant currency basis

² Segment operating profit before unallocated costs in reported currency

³ % of Company sales

Store in photo: KFC store in Shanghai Xuhu binjiang



Offering Strong Value for Money

Juicy Whole Chicken

KFC

全鸡肯德基
烹鸡专家 还在吃

秘汁全鸡
每个周末建立金码恩送
周末特惠
¥29.9
38元

@肯德基

¥29.9 on weekends

Beef Burgers

¥21起

系列
汁汁嫩牛堡
双层 多汁 嫩牛肉

NEW

经典美式风味
烟熏辣椒风味

肯德基汁汁牛堡大菜单

名贵牛种 和牛/安格斯
系列
汁汁厚牛堡
Juicy

汁汁厚牛堡 (M)
汁汁厚牛堡 (L)

Entry price and premium choices

35th Anniversary Campaign

KFC

肯德基中国 35周年·自在欢享季
6月20日-6月22日 首波惊喜

快乐重回1987
吮指原味鸡
重回1987经典价
6.20-6.22会员领券专享
(任意消费可享)
2.5元/块

甜品站全线*
第二件半价
6.13-9.18

KFC甜品站

冰冰桶雪泥
芒果草莓味

立即扫码 打开我的卡包

Original Recipe at ¥2.5 (1987 price)
Dessert kiosk – 50% off 2nd item

KFC

堂食外送同享

超值全家桶 重回59元

13件 59元
经典美味
会员领券专享
菜单单桶价92元

立即扫码 打开我的卡包

Family bucket (13 items)
Price back to ¥59



Pizza Hut Also Remains Profitable



	Q2		
	2020	2021	2022
Total stores	2,258	2,425	2,711
Net new stores	(13)	43	32
System sales growth ¹	(12)%	16%	(14)%
Same-store sales growth ¹	(12)%	11%	(15)%
Restaurant margin	11.2%	13.1%	8.6%
Operating profit (\$ mn) ²	15	39	11
Delivery sales ³	~35%	~35%	~43%
Off-premise sales ³	~46%	~41%	~52%
Digital order ³	~61%	~84%	~92%

¹ Stated on a constant currency basis

² Segment operating profit before unallocated costs in reported currency

³ % of Company sales

Store in photo: Pizza Hut store in Shanghai Sincere Plaza



Innovative New Menu Launched in April

主厨推荐 *Chef Special*

Stuffed crust pizza with sausage, cheese or meat floss

卷边系列比萨



金枕榴莲多多比萨
烤肠卷边普装
109 335g/份



星级主厨
CHEF SPECIAL

曾任职于
米其林指南三星餐厅*
Experience in MICHELIN Guide Starred Restaurant

Amar Cheretov
艾玛尔·夏瑞欧

Deep fried crayfish with salted yolk

Slow cooked beef rib with red wine sauce



法式红酒厚切慢煮牛肋排
99 310g/份



咸蛋黄风味小龙虾
45 270g/份

干煸麻辣风味芝士焗小龙虾
45 300g/份

Baked spicy crayfish with cheese



奶香麦片脆皮虾
39 105g/份

Deep fried cereal prawn

法式奶油芝士焗菌菇菠菜
23 125g/份

Baked spinach & mushroom with cream cheese



奶油菌菇鸡肉培根意面
39 405g/份

Spaghetti with chicken & bacon in creamy sauce



炙烤西冷牛排能量碗

Sirloin steak power bowl
49 250g/份



Waxberry/Pink lemon sparkling drink

斑马柠檬气泡饮(冰)
19 330ml/杯

六颗杨梅吐气气泡饮(冰)
25 330ml/杯

醇巧法芙娜三重奏
29 80g/份

Valrhona Chocolate cake



Innovative New Products Address Diverse Needs

Pastas with Traditional Chinese Flavors

必胜客因风意面
年轻就够味

和牛葱油意面 / 上海
蟹粉意面 / 苏州
沙茶牛肉意面 / 福建
荆楚风味香卤鸭热干意面 / 武汉
卷式肉酱担担意面 / 成都

单人食套餐 29元起

Wagyu beef with scallion oil (Shanghai flavor)

Beef stir fry with Shacha sauce (Fujian flavor)

Spicy pork Dandan pasta (Chengdu flavor)

Hairy crab caviar (Suzhou flavor)

Braised duck with spicy sauce (Wuhan flavor)

One-person meal set from ¥29

Dahongpao Oolong Tea Drinks

大红袍茶饮系列
— 全新上市 —

600ml 超值 ¥17起

大满足 大满足

海南省/吉林省不供应600毫升规格饮品

- 600ml great satisfaction from ¥17
- Oolong tea with milk foam, milk tea and lemon tea



Attractive Offers with Abundant Choices and Value

Buffet – Only 5 Days in a Year

必胜客 一年仅此**5**天
自助餐 限时回归 6月1日全国预售
自助服务期: 6月2日-7月1日
限量35万份, 抢完即止

6月27日 - 7月1日
158元 一位
一价畅享 40种美味

牛排畅吃

小食畅吃

饮品畅吃

甜品畅吃

比萨畅吃

“错过就后悔”系列 特供限量单品

畅吃畅喝 90分钟 文明用餐 | 光盘行动 | 杜绝浪费

- ¥158 per person
- Pre-sale from June 1
- All-you-can eat in 90 minutes
- 40 items include steak, pizza, snacks, drinks and dessert

- 20% off – 6 items
- 23% off – 7 items
- 30% off – 9 items
- For mobile orders (dine-in or takeaway)

Buy More Save More Combo

2022必胜客新菜单

必胜聚划算 多件多折!

活动时间: 2022年4月25日-6月5日
手机扫码 / 外带自取专享

6件**8折** 7件**7.7折** 9件**7折**

必胜客

Discount for Delivery

必胜客

新品比萨 2件99元

外送专享

和牛超级至尊比萨 烤肠卷边

NEW 黄金六两松板肉比萨 手拍普装

活动时间: 2022年5月10日-5月15日

立即扫码点餐

2 pizzas at ¥99
(selected pizzas and delivery only)

Our Emerging Brands Also Offering Great Products and Value

Taco Bell
Wrist burrito combo from ¥39.9

TACO BELL

全新 **手腕卷** 系列上市

套餐 **39.9** 元起

烤鸡蔬谷手腕卷 ¥39.9 套餐
玉米片+可乐

香烤梅花猪肉手腕卷 ¥42.9 套餐
玉米片+可乐

全新 莎莎蔬谷烤鸡碗 (含玉米片) +可乐 ¥42.9

全新 莎莎蔬谷烤鸡碗 (含玉米片) +可乐 ¥42.9

全新 莎莎蔬谷烤鸡碗 (含玉米片) +可乐 ¥42.9

Lavazza
KAFA coffee x4 + coffee mug at ¥128

人类第一口咖啡你尝过吗?

KAFA大咖卡

赠 限量环保杯

¥128元大咖卡

含指定KAFA咖啡4杯+赠咖啡渣滤行杯1个 (限店自取)

赠 价值¥68

拉瓦萨咖啡

LAVAZZA
FOR THE WORLD SINCE 1897

Little Sheep
2 plates of lamb at ¥49.9

小肥羊 火锅

49.9元

2份羊肉解干愁

锡盟草原羔羊肉

羔羊羊排羊腩肉

大 促

扫码前往大众点评 购券立享优惠

打开抖音扫码关注 每周四直播问福利放送

Continuing to Invest in Building our World Class Supply Chain Network

Groundbreaking of New Supply Chain Management Center in Shanghai



Chengdu



First two greenfield logistics centers in Chengdu and Huai'an, Jiangsu are now complete and operational

Huai'an, Jiangsu



Capital Allocation Balances Operation Needs, Long-term Growth and Return to Shareholders



\$ million	First Half		
	2020	2021	2022
Cash and short-term investment	1,708	4,348	3,653
Cash flow from operating activities	452	773	609
Capital expenditure	185	303	347
Free cash flow ¹	267	470	262
Cash dividends distributed	45	101	101
Share repurchases	7	-	400

Disciplined Capital Allocation

- Maintain sufficient cash for operations and contingencies
- Make significant capex investment in store network expansion, supply chain infrastructure and digital
- Committed to returning excess cash to shareholders:
 - ✓ Resumed cash dividends in Q4 2020
 - ✓ Resumed share repurchases in Q3 2021
 - ✓ Board expanded share repurchases authorization to \$2.4 bn in March 2022. ~\$1.2 bn remained available as of June 30, 2022.
- Remain disciplined in M&A

¹ Refers to cash flow from operating activities minus capital expenditure.

Maintaining Net New Unit and Capex Targets for 2022



- Approximately 1,000 to 1,200 net new stores
- Continue with our disciplined approach of opening high-quality new stores



- Capital expenditure in the range of \$800 mn to \$1 bn
- Make significant capex investments in store network expansion, supply chain infrastructure and digital

Appendix

Published 2021 Sustainability Report & TCFD Report; Submitted Near-term Science-based Targets

Food

- **Food Safety & Quality**
 - Food safety and quality training covers 100% of employees in offices, restaurants, and logistics centers
 - Food safety and quality audit covers 100% of our restaurants and logistics centers
 - Food safety assessment covers 100% of food and food contact packaging suppliers
- **Nutrition & Health**
 - Reduce salt, sugar and oil usage through recipe upgrades, product innovation, enriched menu choices and multiple cooking methods

Environment

- **Climate Action**
 - Commit to reaching net-zero value chain emissions by 2050
 - Submitted near-term targets for SBTi validation
 - Developed decarbonization strategy and roadmap
 - Enhance transparency by disclosing progress of climate action through TCFD report and CDP
- **Circular Economy**
 - Efficient use of resources and waste recycling
- **Supply Chain Environment Impact**
 - To reach a zero-deforestation supply chain
 - 100% RSPO-certified palm oil
 - 100% FSC-certified paper packaging by 2025

People

- **People First**
 - Share of women in the total workforce reached 65%
 - 1.5% full-time jobs offered to people with disabilities
 - Upgraded 'YUMC Care' benefits plan to cover around 100,000 employees and their families
- **Customer Relationship**
 - Formulated the YUMC Responsible Marketing Policy
- **Supply Chain Social Impact**
 - 100% of critical suppliers covered by CSR audits

Community

- **Common Prosperity**
 - One Yuan Donation raised ¥230 million and provided nearly 53 million meals to support children in remote rural areas
- **Community Care**
 - Around 250,000 meals delivered to pandemic fighting frontline workers
- **Equal Access to Education**
 - Digital Classroom covered 240 schools in remote rural areas
 - KFC First Light Fund assisted 20,000 college students

Well Recognized Sustainability Efforts

1



Member of DJSI:
World Index and
Emerging Market Index

2020 and 2021

2



**MSCI Environmental,
Social and Governance
(ESG) Ratings:**

“AA” rating in 2022

3



Top Employer in China
by
Top Employers Institute

2019-2022

4



**Bloomberg
Gender-Equality Index**

2019-2022

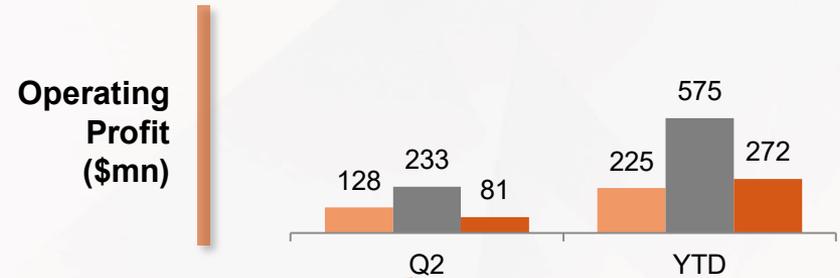
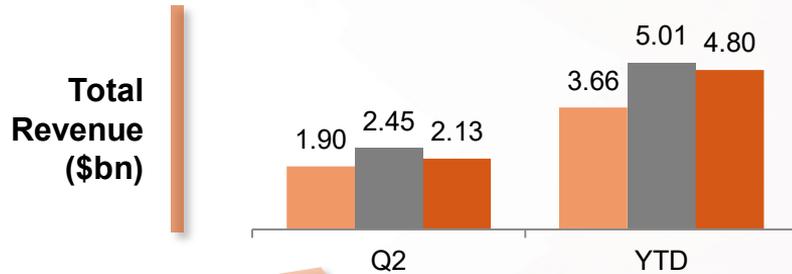
Yum China Key Financials

	Q2'20	Q2'21	Q2'22	Q2 YoY	YTD'20	YTD'21	YTD'22	YTD YoY
Same-store sales growth ¹	(11)%	+5%	(16)%	/	(13)%	+8%	(12)%	/
System sales growth ¹	(4)%	+14%	(16)%	/	(13)%	+24%	(10)%	/
Total revenue (\$bn)	1.90	2.45	2.13	(13)%	3.66	5.01	4.80	(4)%
Restaurant margin	13.7%	15.8%	12.1%	(3.7)ppts	12.2%	17.3%	13.0%	(4.3)ppts
Operating profit (OP) (\$mn)	128	233	81	(65)%	225	575	272	(53)%
Adjusted OP (\$mn)	132	237	82	(65)%	230	582	275	(53)%
Net income (NI) (\$mn)	132	181	83	(54)%	194	411	183	(56)%
Adjusted NI (\$mn)	136	185	84	(55)%	199	418	186	(56)%
Diluted EPS (\$)	0.34	0.42	0.20	(52)%	0.5	0.95	0.43	(55)%
Adjusted Diluted EPS (\$)	0.35	0.42	0.20	(52)%	0.51	0.96	0.44	(54)%

¹ Stated on a constant currency basis.

Note: Includes the consolidation of Huang Ji Huang from April 2020, Suzhou KFC from August 2020 and Hangzhou KFC from Dec 2021; Percentages may not recompute due to rounding

Key Factors of Year-over-year Change



Key factors for Q2 year-over-year decline

- + New unit contribution
- + Consolidation of Hangzhou KFC
- Same-store sales decline
- Temporary store closures
- Foreign exchange

Key factors for Q2 year-over-year decline

- + New unit contribution
- + Cost savings and productivity gains
- + Relief from landlords and government agencies
- + Consolidation of Hangzhou KFC
- Sales deleverage
- Cost inflation in commodities, wages and utilities
- Increased rider cost associated with the rise in delivery volume
- Foreign exchange

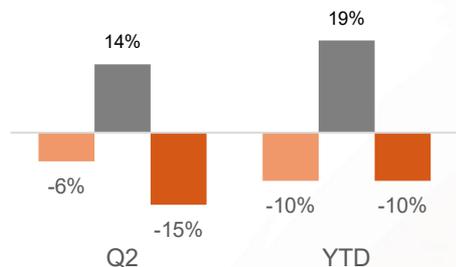
■ 2020 ■ 2021 ■ 2022



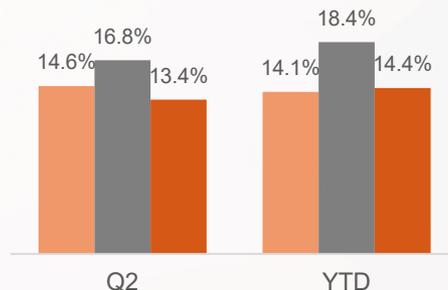
KFC Key Financials

Sales Growth (%)

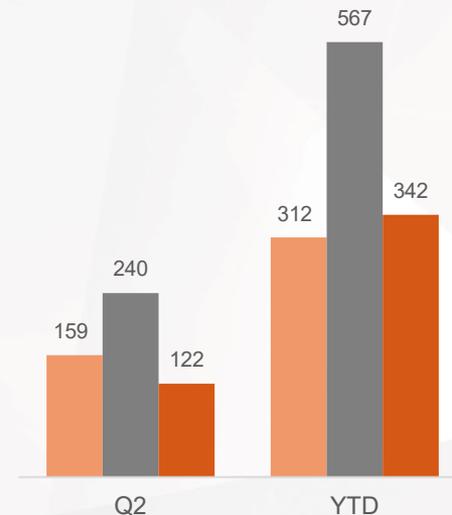
System sales growth ¹



Restaurant Margin (%)



Operating Profit ² (\$ mn)



Same-store sales growth ¹



2022 vs 2021	Q2
Same-store sales	(16)%
- Transactions	(25)%
- Average ticket	+12%

¹ Stated on a constant currency basis.

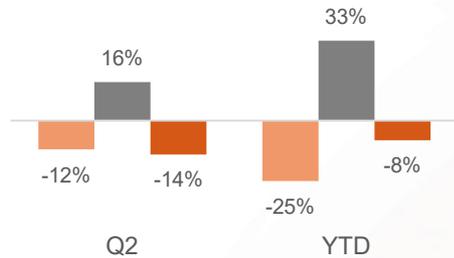
² Segment Operating Profit before unallocated shared service costs.



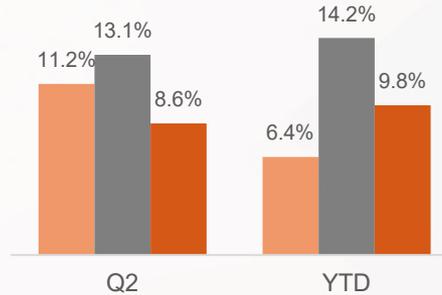
Pizza Hut Key Financials

Sales Growth (%)

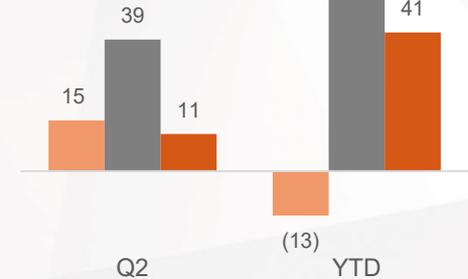
System sales growth ¹



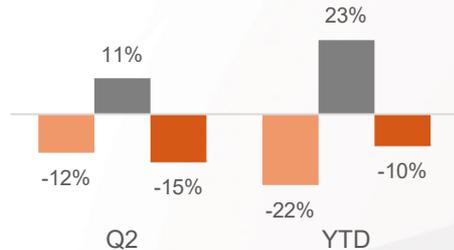
Restaurant Margin (%)



Operating Profit ² (\$ mn)



Same-store sales growth ¹



2022 vs 2021 Q2

Same-store sales	(15)%
- Transactions	(20)%
- Average ticket	+6%

¹ Stated on a constant currency basis.

² Segment Operating Profit before unallocated shared service costs.

Reconciliation of Reported Results to Non-GAAP Measures



Quarter Ended		Year to Date Ended	
6/30/2022	6/30/2021	6/30/2022	6/30/2021

Non-GAAP Reconciliations

Reconciliation of Operating Profit to Adjusted Operating Profit

Operating Profit	\$ 81	\$ 233	\$ 272	\$ 575
Special Items, Operating Profit	(1)	(4)	(3)	(7)
Adjusted Operating Profit	\$ 82	\$ 237	\$ 275	\$ 582

Reconciliation of Net Income to Adjusted Net Income

Net Income – Yum China Holdings, Inc.	\$ 83	\$ 181	\$ 183	\$ 411
Special Items, Net Income –Yum China Holdings, Inc.	(1)	(4)	(3)	(7)
Adjusted Net Income – Yum China Holdings, Inc.	\$ 84	\$ 185	\$ 186	\$ 418

Reconciliation of EPS to Adjusted EPS

Basic Earnings Per Common Share	\$ 0.20	\$ 0.43	\$ 0.43	\$ 0.98
Special Items, Basic Earnings Per Common Share	—	(0.01)	(0.01)	(0.01)
Adjusted Basic Earnings Per Common Share	\$ 0.20	\$ 0.44	\$ 0.44	\$ 0.99
Diluted Earnings Per Common Share	\$ 0.20	\$ 0.42	\$ 0.43	\$ 0.95
Special Items, Diluted Earnings Per Common Share	—	—	(0.01)	(0.01)
Adjusted Diluted Earnings Per Common Share	\$ 0.20	\$ 0.42	\$ 0.44	\$ 0.96

Reconciliation of Effective Tax Rate to Adjusted Effective Tax Rate

Effective tax rate	26.5%	24.8%	30.4%	27.6%
Impact on effective tax rate as a result of Special Items	0.2%	0.3%	0.3%	0.4%
Adjusted effective tax rate	26.3%	24.5%	30.1%	27.2%

Details of Special Items

	Quarter Ended		Year to Date Ended	
	6/30/2022	6/30/2021	6/30/2022	6/30/2021
Share-based compensation expense for Partner PSU awards ⁽¹⁾	\$ (1)	\$ (4)	\$ (3)	\$ (7)
Special Items, Operating Profit	(1)	(4)	(3)	(7)
Tax effect on Special Items ⁽²⁾	—	—	—	—
Special Items, net income – including noncontrolling interests	(1)	(4)	(3)	(7)
Special Items, net income – noncontrolling interests	—	—	—	—
Special Items, Net Income –Yum China Holdings, Inc.	\$ (1)	\$ (4)	\$ (3)	\$ (7)
Weighted-average Diluted Shares Outstanding (in millions)	424	435	427	434
Special Items, Diluted Earnings Per Common Share	\$ —	\$ —	\$ (0.01)	\$ (0.01)

1) In February 2020, the Company granted Partner PSU Awards to select employees who were deemed critical to the Company's execution of its strategic operating plan. These PSU awards will only vest if threshold performance goals are achieved over a four-year performance period, with the payout ranging from 0% to 200% of the target number of shares subject to the PSU awards. Partner PSU Awards were granted to address increased competition for executive talent, motivate transformational performance and encourage management retention. Given the unique nature of these grants, the Compensation Committee does not intend to grant similar, special grants to the same employees during the performance period. The impact from these special awards is excluded from metrics that management uses to assess the Company's performance. The Company recognized share-based compensation expense of \$1 million and \$3 million associated with the Partner PSU Awards for the quarter and year to date ended June 30, 2022, respectively, and \$4 million and \$7 million for the quarter and year to date ended June 30, 2021.

2) The tax expense was determined based upon the nature, as well as the jurisdiction, of each Special Item at the applicable tax rate.

About Yum China

Yum China Holdings, Inc. is a licensee of Yum! Brands in mainland China. It has exclusive rights in mainland China to KFC, China's leading quick-service restaurant brand, Pizza Hut, the leading casual dining restaurant brand in China, and Taco Bell, a California-based restaurant chain serving innovative Mexican-inspired food. Yum China also owns the Little Sheep, Huang Ji Huang and COFFii & JOY concepts outright. In addition, Yum China has partnered with Lavazza to explore and develop the Lavazza coffee shop concept in China. The Company had 12,170 restaurants in over 1,700 cities at the end of June 2022.

In 2021, Yum China was selected as a member of both Dow Jones Sustainability Indices (DJSI): World Index and Emerging Market Index. In 2022, Yum China ranked # 359 on the Fortune 500 list. The Company was also named to the Bloomberg Gender-Equality Index and was certified as a Top Employer 2022 in China by the Top Employers Institute, both for the fourth consecutive year. For more information, please visit <http://ir.yumchina.com>.

Investor Relations Contact:

Tel: +86 21 2407 7556 / +852 2267 5801

IR@YumChina.com

Media Contact:

Tel: +86 21 2407 7510

Media@YumChina.com